16TH LATIN AMERICAN & CARIBBEAN INFRASTRUCTURE LEADERSHIP FORUM
JULY 24TH-26TH, 2018
MANDARIN ORIENTAL, MIAMI, FLORIDA

IN PARTNERSHIP WITH
PLATINUM
ORACLE
Aconex
Trimble
SeaOne
GOLD
GIA
USA
SILVER
DALPOZZO
acea
Hill International

2017 PROJECT OF THE YEAR AWARDS PRESENTED BY
ORACLE
Aconex
<table>
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<tr>
<th>Time</th>
<th>Event</th>
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<tbody>
<tr>
<td>8:00 AM</td>
<td>Registration &amp; Continental Breakfast</td>
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| 8:30 - 9:00 AM | **Opening Keynote**  
The Honorable Francis X. Suarez  
Mayor, City of Miami  
Francis X. Suarez is the 33rd Mayor of the City of Miami. As the first Miami-born mayor, he is committed to working diligently to serve the residents of the community where he was born and raised. Mayor Suarez also serves as Vice-Chair of the Miami--Dade Transportation Planning Organization (TPO) and is the former President of the Miami--Dade County League of Cities. |
| 9:00 - 10:00 AM | **SPECIAL SESSION with the U.S. Army Corps of Engineers**  
Rebuilding Puerto Rico – Opportunities, Challenges & Action  
Keynote: Al Cardenas, Attorney – Squire Patton Boggs, Former Chairman of the Florida Republican Party, and former Chairman of the American Conservative Union  
Special Guest: Carmen Cruz, Mayor of San Juan (invited)  
The overall aim of this session is to identify critical opportunities in Puerto Rico, and to discuss strategies for addressing those opportunities. |
| 10:00 - 10:15 AM | Community Building & Exhibits                                        |
| 10:15 - 11:15 AM | **Energy Summit Kick-Off:**  
ReCreating the Energy Matrix in the Caribbean Basin & Central America  
Keynote Presentation: Forrest Hoglund, President & CEO, SeaOne  
- Minister Isa Conde, Minister of Energy, Dominican Republic  
- Walter Higgins, CEO, PREPA, Puerto Rico  
- Fernando Cubillos, Head, Energy - IDB Invest (invited) |
| 11:15 - 12:15 PM | **Impact Investing: Transforming Infrastructure in the Region**  
Infrastructure investment in Latin America has a tremendous opportunity to focus on, measure and report the tangible benefits of investment. This interactive panel will develop these ideas with the audience.  
Moderator: Norman F. Anderson, President & CEO, CG/LA Infrastructure  
- Rashad Khaldani, CIO, Blue Orange Infrastructure Investments  
- Camilo Salomon, President & CEO, GIA  
- Cate Ambrose, Executive Director, LAVCA |
**LUNCHEON KEYNOTE:**
Joaquim Levy (invited)
Managing Director, World Bank Group
Hear from the visionary head of The World Bank as he shares his vision for infrastructure and the bank’s plans over the next five years.

**School Design Projects of the Year**
The Latin American School Design Competition
**Presenter:** Paul Swartz, CEO USA Architects
The Latin American School Design competition carries through with this year’s focus on creativity, at the same time that it highlights the critical role of infrastructure in opportunity creation. This is a tremendous initiative spearheaded and sponsored by USA Architects. Prizes are awarded in three categories of building design.

**Community Building & Exhibits (including Coffee)**

**TRACK A**

<table>
<thead>
<tr>
<th>2:15 - 3:15 PM</th>
<th>Workshop: Three Technologies Driving Global Growth in Infrastructure &amp; What These Mean for your Business</th>
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<tbody>
<tr>
<td></td>
<td>- Drones and the Business of Productivity</td>
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<td>- Driverless Vehicles &amp; Prediction</td>
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<td>- Artificial Intelligence &amp; Everything</td>
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<td><strong>Sponsor:</strong></td>
<td>Deloitte</td>
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**TRACK B**

<table>
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<tr>
<th>2:15 - 3:15 PM</th>
<th>Workshop: Lighting Projects &amp; Smart Cities in Latin America – Funding Projects of the Future</th>
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<tbody>
<tr>
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<td>- São Paulo &amp; BuildCoin</td>
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<td>- Adding Technology to Lighting Projects in Argentina</td>
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<td>- Recognizing the Need for Resilience in Public Lighting Projects in Puerto Rico</td>
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<td><strong>Sponsor:</strong></td>
<td>BuildCoin Foundation</td>
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**3:15 - 4:15 PM**

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<th><strong>Workshop:</strong></th>
<th>Opportunities in Central America’s Northern Triangle</th>
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<td>- Guatemala</td>
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<td>- Honduras</td>
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<td>- El Salvador</td>
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<td><strong>Special Remarks:</strong> Julio Hector Estrada, Finance Minister, Guatemala</td>
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**Workshop:** Social Infrastructure Projects in Latin America & the Caribbean – Is this Infrastructure? Why it Matters
- Schools – including grade schools, high schools and universities
- Hospitals
**Sponsor:** USA Architects

**4:15 - 5:15 PM**

<table>
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<th>Plenary Session: Public and Private Owners of Critical Infrastructure</th>
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<td>- Optimally Financing, Building, Operating and Maintaining your Assets</td>
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<td><strong>Sponsor:</strong> Oracle/Aconex</td>
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**5:30 PM**

**Welcoming Reception:**
Mandarin Oriental Dockside
Day 2 | July 25, 2018 | The Mandarin Oriental Hotel | Miami, Florida

### Registration & Continental Breakfast
8:00 AM

### Feature Breakfast – Harvard Business School Case Study!
8:00 - 9:15 AM
Renowned Harvard Business School Professor John Macomber teaches an interactive case on “Making Infrastructure Investment Decisions on Resilience – Miami Dade County and Sea Level Rise.” Open to the first 100 Registrants to RSVP. Prof. Macomber winner of the 2016 Dr. Alfred N. and Lynn Manos Page Prize for Excellence in Sustainable Business Education for his second-year MBA elective course Building Sustainable Cities and Infrastructure.

### Latin America’s Top 5 Strategic Projects for 2018
9:15 - 10:15 AM
Projects are selected by participants, and presented by their owners, across the range of project categories including: airports; energy; highways & bridges; ports & logistics; rail & logistics; social infrastructure; telecommunications; urban mass transit; and water/wastewater. These are the top 5 strategic infrastructure projects in Latin America.

**Moderator:** Norman F. Anderson, President & CEO, CG/LA Infrastructure

### Creating a New Funding Approach to the Region’s Infrastructure
10:15 - 11:15 AM
The region is slow to invest in infrastructure after year’s of austerity, along with a major push in PPP’s – is there something missing? This question is particularly acute as growth improves slowing in the region (1.2% in 2017, and project to be 2.2% in 2018), while the global technology explosion is transforming infrastructure.

**Moderator:** Pablo Perreira dos Sants, Inter-American Development Bank
- Maria Eduarda Berto, IFC
- Camilo Salomon, GIA
- Nicolas Mariscal, Mahnos
- Clemente del Valle, FDN

### Community Building & Exhibits (including Coffee)
10:30 - 10:45 AM

### TRACK A
10:45 - 11:45 AM
**Top Latin American Urban Mass Transit Projects**
Mobility is one of the most important Areas for investment in Latin American Infrastructure, with seven projects in the Strategic 100, valued at nearly $18 billion. Highlighted projects include from Colombia, Brazil, Peru and Panama.

**Moderator:** Augusto Dal Pozzo, Dal Pozzo

### TRACK B
**Top Latin American Water & Wastewater Projects**
Health is a critical issue and a tremendous opportunity throughout the region. The total value of water & wastewater projects in the Strategic 100 list is $4.75 billion. Projects in this category come from Guatemala, Peru, Chile, Brazil and Mexico.

**Moderator:** Antonino Ferreira, ACEA
LUNCHEON KEYNOTE:
Joaquim Levy, Managing Director & CFO  (invited)
The World Bank
Hear from the key executive leading the World Bank's infrastructure investment initiatives, and get a sense of the Bank’s focus in the coming years.

2018 Winners Announced:
Aconex/Oracle Latin American Project of the Year Awards
Each year the Aconex Project of the Year Awards recognize the best project that will kick-off in the next 3-12 months. We recognize, highlight and support the promise of these projects in the following categories:

- Strategic Project of the Year
- Engineering Project of the Year
- Finance Project of the Year
- Wider Economic Benefits Project of the Year
- Green/New Infrastructure Project of the Year

Community Building & Exhibits (including Coffee)

TRACK A

Top Airport Projects in Latin America
Airport projects are outsized drivers of growth, business creation and employment. The Strategic 100 list is contains 7 airport projects, with a value of $6.45 billion. Projects in this category come from Costa Rica, Guatemala, Colombia, Peru and Brazil.
Moderator:  TBD

TRACK B

Top Latin American
Energy Infrastructure Projects
Energy is a huge issue for Latin America, a region characterized by high prices, high inefficiency and real vulnerability. New technology is creating big opportunities for energy infrastructure. The total value of energy projects in the Strategic 100 list is $35 billion. Projects in this category come from throughout the region, including the Dominican Republic, Costa Rica, Brazil and Uruguay.
Moderator:  TBD

Top Latin American
Ports & Logistics Projects
At a time of increased commodity prices – and increased competition for commodities – the ports & logistics sector in Latin America is once again a regional opportunity, and global opportunity. The value of ports & logistics projects in the Strategic 100 list is $7.14 billion. Projects in this category come from Colombia, Chile, Honduras & Brazil.
Moderator:  TBD

Top Latin American
Rail Projects
Rail projects are fundamental for bringing the region closer together, and for creating a strategic advantage for the region, allowing goods to be shipped from the interior to ports – and to decide whether to focus on the Pacific or the Atlantic. The value of rail projects in the Strategic 100 list is $13.3 billion. Projects in this category come from Brazil, Peru, Argentina and Colombia.
Moderator:  TBD
Moving goods around the region is an increasing priority, and this is the second largest category of projects (21 of the 100 projects). The value of HB&T projects in the Strategic 100 list is $33.5 billion. Projects in this category come from throughout the region, highlighted by projects in Costa Rica, Peru, Argentina and Guatemala.

**Social Infrastructure Projects**

All infrastructure is important because of the benefits produced for people – social infrastructure is critical because of the obvious benefits it produces in the critical areas of opportunity and health. The value of social infrastructure projects in the Strategic 100 list is $10.3 billion! Projects in this category come from Uruguay, Brazil, Puerto Rico.

**Moderator:** Jesús Rodriguez, OBRAS

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The highlight of the Leadership Forum, every project owner and sponsor “owns” a table, with a list of pre-scheduled private meetings from the 500+ participants. Sessions are extremely well-attended, and in high demand, so please schedule your meetings as soon as our Private Meetings platform opens on July 11th.

Sponsors and project owners have an 8 hour head start!

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**Day 3 | July 26, 2018 | The Mandarin Oriental Hotel | Miami, Florida**

**9:00 AM**

**Track 1**

**9:00 - 10:15 AM**

**Using BuildCoin to Fund Key Feasibility Studies**

*Moderator: John Cronin, Chairman - The BuildCoin Foundation*

Municipalities will present their priority projects, up to 5 projects, and then the Puerto Rican blockchain business community will bid with participating engineering/construction and finance firms to fund feasibility studies through BuildCoin.

**10:00 - 10:45 AM**

**Coffee Break**

**10:45 - 12:00 PM**

**Creating the Most Connected Island in the World**

*Moderator: Luis Lugo, Senior Vice President - Hill International*

Seizing the moment and bring the blockchain community on the island together with the engineering community from the Leadership Forum to create a model for connecting all of Puerto Rico, with an action plan to do it - and public commitments made to get it done.

**12:00 - 1:00 PM**

**Infrastructure Vision for Puerto Rico**

*Moderator: Norman Anderson, President & CEO - CG/LA Infrastructure*

Participants will be divided into tables, and will focus - and report on - the Top 10 priority projects for the island, including feasibility studies and financing, taking full advantage of modern technology.
## Track 2: SeaOne Caribbean & Central America Energy Summit

### July 26, 2018

**Mandarin Oriental Hotel, Miami Florida**

<table>
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<tr>
<th>Time</th>
<th>Session Description</th>
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| 8:00 - 8:30 AM | **OPENING KEYNOTE**  
The Honorable Al Binger, Secretary General, SIDS DOCK  
Discussion of challenges faced by Caribbean island and coastal nations in finding reliable and economic sources of clean fuels and feedstocks, need for diverse mix of products for diverse uses—power generation, to fuel for stoves and vehicles to feedstocks for chemical production. |
| 8:30 - 9:15 AM | **TECHNOLOGY ROUNDTABLE**  
Led By: Forrest Hoglund, Chairman & CEO, SeaOne Corporation  
Discussion of new technology for delivering hydrocarbons (both gas and gas liquids) to Caribbean and Central American Countries, cost advantages, advantages of product diversity and flexibility. |
| 9:15 - 9:30 AM | **Coffee Break**                                                                                                                                                    |
| 9:30 - 10:15 AM | **SOURCING ALTERNATIVES DISCUSSION**  
Led By: Dr. Evanan Romero – Oil and Gas Consultant, former Deputy Minister, Energy and Hydrocarbons, PDVSA  
This session will discuss finding and financing sources and new, innovative methods to meet Island and Central American countries’ needs. |
| 10:15 - 11:00 AM | **INTERACTIVE ROUNDTABLE: FINANCING U.S. ENERGY EXPORTS**  
Led By: Angela Freyre, Former Senior Vice President and General Counsel, Export-Import Bank of the United States  
Join Senior IDB and OPIC Officials to discuss models and modalities for financing U.S. Energy Exports to Latin America and the Caribbean. |
| 11:00 - 11:45 AM | **Round Table - Energy Ministers from the Region Discuss the Creation of a New Energy Matrix**  
**Moderator:** Gordon Arbuckle, CEO, 2025 Law and Policy LLC  
**Presenters:** Key energy officials from Jamaica, the Dominican Republic, the Bahamas, Puerto Rico, Guatemala, El Salvador, Colombia, Belize and Barbados.  
Discussion focuses on how to rapidly integrate a new energy source into key countries in the region. |
Luncheon: Industrial Demand & Financing Major Projects
Keynote Presentation: Ryan Brennan, Vice President, Office of Investment Policy, OPIC
Featuring key industrial and utility offtakers, along finance officials, Ryan Brennan leads an interactive discussion on creating financing structure to enable the SeaOne solution.

Taking Action - Transforming the Region’s Energy Matrix
Firestarter: Norman Anderson, CEO, CG/LA Infrastructure
The overall goal is to create massively increased competitiveness and opportunity creation throughout the Caribbean. This session will create a series of specific and time bound action items, aggressive and realistic, measurable and verifiable.